### \*\* PUBLIC DISCLOSURE COPY \*\*

(Rev. January 2020) Department of the Treasury Internal Revenue Service **Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

<u>A</u>	For th	e 2019 calendar year, or tax year beginning $$ JUL $1,$ $2019$ $$ and ending	g JUN 30, 2020				
В	Check if applicab	C Name of organization	D Employer identifi	cation number			
	Addre	PARTNERSHIP FOR A HEALTHIER AMERICA, INC.					
	Name chang		27-17121	88			
	Initial return	,		·			
	Final	1203 19TH STREET, NW, 3RD FLOOR	202-842-	202-842-9001			
	termir ated		G Gross receipts \$	G Gross receipts \$ 2,482,128.			
	Amen	WASHINGTON, DC 20030	H(a) Is this a group re	H(a) Is this a group return			
	Application pendi	na l	for subordinates	? Yes X No			
_		SAME AS C ABOVE	H(b) Are all subordinates in	ncluded? Yes No			
		empt status: X 501(c)(3) 501(c) ( )◀ (insert no.) 4947(a)(1) or	527 If "No," attach a	list. (see instructions)			
		te: > WWW.AHEALTHIERAMERICA.ORG	H(c) Group exemption				
			Year of formation: 2010	<b>M</b> State of legal domicile: <b>DE</b>			
P	art I	Summary					
ø	1	Briefly describe the organization's mission or most significant activities: $\underline{SEE}$ $\underline{SCHE}$	EDULE O				
Governance							
ern	2	Check this box   if the organization discontinued its operations or disposed of					
Š	3		3	15			
<u>ی</u> م	4	Number of independent voting members of the governing body (Part VI, line 1b)		15			
es	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)		26			
Activities &	6	Total number of volunteers (estimate if necessary)		75			
Act	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		0.			
_	b	Net unrelated business taxable income from Form 990-T, line 39		0.			
			Prior Year	Current Year			
Revenue	8	Contributions and grants (Part VIII, line 1h)	2,019,746. 1,515,105.	1,305,260.			
	9	Program service revenue (Part VIII, line 2g)		1,090,250.			
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		24,715.			
	111	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2 624 524	2,482,128.			
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	22.22	175,370.			
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.			
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0 400 554	2,331,858.			
ses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,439,731.	0.			
Expenses	loa h	Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)  354,070.	•	0.			
ă	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	2,435,829.	974,203.			
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	4,901,580.	3,481,431.			
		Revenue less expenses. Subtract line 18 from line 12	-1,266,796.	-999,303.			
	13	Trevenue less expenses. Subtract line 10 non line 12	Beginning of Current Year	End of Year			
ets c	20	Total assets (Part X, line 16)	7,439,615.	6,521,739.			
ASSE	21	Total liabilities (Part X, line 16)	576,329.	655,511.			
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 20	6,863,286.	5,866,228.			
P	art II	Signature Block	0,000,200	0,000,220			
Und	ler pena	alties of perjury, I declare that I have examined this return, including accompanying schedules and st	atements, and to the best of my	/ knowledge and belief, it is			
		ct, and complete. Declaration of preparer (other than officer) is based on all information of which pre		,			
		L Ruka	Januar	y 26, 2021			
Sig	n	Signature of officer	Date	•			
Hei		CHIDIMMA IBEZIM, VICE PRESIDENT, FINANCE					
		Type or print name and title					
		Print/Type preparer's name Preparer's signature	Date Check	PTIN			
Pai	d	FREDERICK LONGWOOD Tuellerich Sergmond	01/26/21 self-employ				
Pre	parer	Firm's name ▶ RSM US LLP		42-0714325			
Use	Only	Firm's address 2021 L STREET NW #400					
		WASHINGTON, DC 20036	Phone no. 20	2-293-2200			
Ma	y the I	RS discuss this return with the preparer shown above? (see instructions)		X Yes No			

	1 990 (2019) PARTNERSHIP FOR A HEALTHIER AMERICA, INC 27-1712188 Page 2 rt III   Statement of Program Service Accomplishments
ı a	·
_	
1	Briefly describe the organization's mission: PHA'S MISSION IS TO LEVERAGE THE POWER OF THE PRIVATE SECTOR TO
	TRANSFORM THE FOOD LANDSCAPE IN PURSUIT OF HEALTH EQUITY. PHA WORKS
	WITH ORGANIZATIONS ACROSS THE SUPPLY CHAIN - FOOD PRODUCERS,
	MANUFACTURERS, DISTRIBUTORS AND RETAILERS - TO IMPROVE THE NUTRITIONAL
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? X Yes No
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$1, 460, 550. including grants of \$175, 370. ) (Revenue \$86, 900.
	COMMITMENTS: PHA NEGOTIATES VOLUNTARY BUSINESS PRACTICE CHANGE AMONG
	PRIVATE SECTOR PARTNERS THAT WORK TO IMPROVE THE FOOD SUPPLY AND
	INCREASE HEALTHY CHOICES. AS PART OF THESE PARTNERSHIPS, PHA
	COORDINATES MONITORING ACTIVITIES OVER THE LIFE OF THE AGREEMENT AND
	WORKS WITH THIRD PARTY CONTRACTORS TO VERIFY PROGRESS.
4h	(Code: ) (Expenses $402.238$ , including grapts of $0$ , (Revenue $527.500$ .
4b	(Code: ) (Expenses \$ 402,238 · including grants of \$ 0 · ) (Revenue \$ 527,500 · CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE! ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.
4b	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:) (Expenses \$ 293,391. including grants of \$ 0) (Revenue \$ 475,850)
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE! ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$\frac{293,391.}{\text{ including grants of \$}} \frac{0.}{\text{ (Revenue \$}} \frac{475,850.}{\text{ CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE}
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE! ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850.) CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE! ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850.) CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S
4c	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE! ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code: )(Expenses 293,391. including grants of 5 CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S MARQUIS EVENT THE BUILDING A HEALTHIER FUTURE SUMMIT.
4c	CATALYZING ACTION: PHA'S PROGRAMS AND CAMPAIGNS MAKE HEALTHIER CHOICES  EASIER FOR BUSY PARENTS AND FAMILIES BY HELPING BUILD DEMAND FOR  HEALTHIER CHOICES. DRINK UP WAS FOUNDED IN 2013 TO ENCOURAGE EVERYONE  TO DRINK MORE WATER, AND EMPLOYS SAVVY MARKETING AND ADVERTISING TO  INSPIRE PEOPLE TO CHOOSE WATER MORE OFTEN. FNV IS A NEW CAMPAIGN THAT  ENGAGES CELEBRITIES IN AN INNOVATIVE MARKETING AND ADVERTISING CAMPAIGN  TO INSPIRE INCREASED CONSUMPTION OF FRUITS AND VEGETABLES. LET'S MOVE!  ACTIVE SCHOOLS BRINGS TOGETHER A CADRE OF COLLABORATORS TO ENCOURAGE  AND SUPPORT PHYSICAL ACTIVITY BEFORE, DURING AND AFTER SCHOOL.  (Code:)(Expenses \$ 293,391. including grants of \$ 0. ) (Revenue \$ 475,850. CONVENING: PHA BRINGS TOGETHER NEARLY 1,000 LEADERS FROM THE PRIVATE SECTOR, GOVERNMENT, AND NON-PROFIT ORGANIZATIONS TO HELP END CHILDHOOD OBESITY THROUGH A VARIETY OF CONVENING OPPORTUNITIES, INCLUDING PHA'S

Page 3

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
_	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	۰		
10	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	···		
••	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а		11a	х	
<b>h</b>	Part VI	11a	25	
D	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	446		x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
C	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			x
لم	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			l 🕶
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			<sub>V</sub>
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	۱	v	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	l		3,7
46	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b				
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	<b> </b>		\ <sub>3,7</sub>
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			,,
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	

Page 4

Form 990 (2019) PARTNERSHIP FOR A HEALTHIER AMERICA, INC
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			3,7
	Schedule K. If "No," go to line 25a	24a		X
		24b		<del>                                     </del>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c 24d		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	240		
ZJa	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			۱
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	00-		~
00	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		_^
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30		x
31	contributions? If "Yes," complete Schedule M	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
-	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			۱
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		v	
Pai	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	38	Х	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 23			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	1

Form 990 (2019) PARTNERSHIP FOR A HEALTHIER AMERICA, INC
Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	·		Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 26								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X						
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)								
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b							
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			۱					
	any contributions that were not tax deductible as charitable contributions?	6a		X					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).			37					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X					
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		$\vdash$					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7-		x					
لم	to file Form 8282?  If "Yes." indicate the number of Forms 8282 filed during the year  7d	7с		$\triangle$					
	Did the annual transfer and a distribution in the state of the state o	7e		Х					
e f	Did the appropriation of mine the company of marks of individual to a property of the appropriate of the company of the compan	7 <del>6</del>		X					
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?								
9 h	If the organization received a contribution of qualified intellectual property, and the organization rife rorm obes as required:  If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h	N/	_					
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the		,	-					
	sponsoring organization have excess business holdings at any time during the year?  N/A	8							
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  N/A	9b							
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders N/A 11a								
b	Gross income from other sources (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?  N/A	13a							
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.								
D	Enter the amount of reserves the organization is required to maintain by the states in which the								
_	organization is licensed to issue qualified health plans  Inter the amount of reserves on head								
	c Enter the amount of reserves on hand 13c								
14a	· · · · · · · · · · · · · · · · · · ·	14a		X					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b							
	excess parachute payment(s) during the year?  If "Yes," see instructions and file Form 4720, Schedule N.	15		X					
16	le the experiention on educational institution subject to the section 4000 evalue toy on not investment income?	16		Х					
	If "Yes," complete Form 4720, Schedule O.	.0							

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

1a Enter to lifthere body do b Enter to 2 Did an officer 3 Did the of office 4 Did the 5 Did the	the number of voting members of the governing body at the end of the tax year are material differences in voting rights among members of the governing body, or if the governing elegated broad authority to an executive committee or similar committee, explain on Schedule 0. the number of voting members included on line 1a, above, who are independent by officer, director, trustee, or key employee have a family relationship or a business relationship or director, trustee, or key employee?  The organization delegate control over management duties customarily performed by or under the control over management duties customarily performed by or under the			Yes	No			
b Enter 1 Did an officer  Juic Did the of offic  Did the of offic  Did the of Did the	are material differences in voting rights among members of the governing body, or if the governing elegated broad authority to an executive committee or similar committee, explain on Schedule 0. the number of voting members included on line 1a, above, who are independent by officer, director, trustee, or key employee have a family relationship or a business relationship, director, trustee, or key employee?	1b 15		Yes	No			
b Enter 1 Did an officer  Juic Did the of offic  Did the of offic  Did the of Did the	are material differences in voting rights among members of the governing body, or if the governing elegated broad authority to an executive committee or similar committee, explain on Schedule 0. the number of voting members included on line 1a, above, who are independent by officer, director, trustee, or key employee have a family relationship or a business relationship, director, trustee, or key employee?	1b 15						
body do b Enter t Did an officer Did the of offic Did the body do compared to	elegated broad authority to an executive committee or similar committee, explain on Schedule 0. the number of voting members included on line 1a, above, who are independent by officer, director, trustee, or key employee have a family relationship or a business relationship c, director, trustee, or key employee? e organization delegate control over management duties customarily performed by or under the	with any other						
<ul> <li>b Enter f</li> <li>2 Did an officer</li> <li>3 Did the of offic</li> <li>4 Did the</li> <li>5 Did the</li> </ul>	the number of voting members included on line 1a, above, who are independent	with any other						
<ul><li>2 Did an officer</li><li>3 Did the of offic</li><li>4 Did the</li><li>5 Did the</li></ul>	by officer, director, trustee, or key employee have a family relationship or a business relationship, director, trustee, or key employee?  e organization delegate control over management duties customarily performed by or under the	with any other	_		4			
officer 3 Did the of office 4 Did the 5 Did the	director, trustee, or key employee? e organization delegate control over management duties customarily performed by or under the							
<ul><li>3 Did the of office</li><li>4 Did the</li><li>5 Did the</li></ul>	e organization delegate control over management duties customarily performed by or under the							
of office 4 Did the 5 Did the			2		X			
of office 4 Did the 5 Did the		e direct supervision						
5 Did the	cers, directors, trustees, or key employees to a management company or other person?		3		X			
	e organization make any significant changes to its governing documents since the prior Form 9	90 was filed?	4	Х				
6 Distri	e organization become aware during the year of a significant diversion of the organization's ass	ets?	5		X			
6 Did the	e organization have members or stockholders?		6		X			
7a Did the	e organization have members, stockholders, or other persons who had the power to elect or ap	point one or						
more r	members of the governing body?		7a		X			
<b>b</b> Are an	ny governance decisions of the organization reserved to (or subject to approval by) members, st	ockholders, or						
persor	ns other than the governing body?		7b		X			
8 Did the	organization contemporaneously document the meetings held or written actions undertaken during the year	r by the following:						
a The go	overning body?		8a	Х				
<b>b</b> Each o	committee with authority to act on behalf of the governing body?		8b	Х				
9 Is ther	re any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ched at the						
organi	zation's mailing address? If "Yes," provide the names and addresses on Schedule O		9		X			
Section B	B. Policies (This Section B requests information about policies not required by the Internal Re	venue Code.)						
				Yes	No			
10a Did the	e organization have local chapters, branches, or affiliates?		10a		X			
<b>b</b> If "Yes	s," did the organization have written policies and procedures governing the activities of such ch	apters, affiliates,						
and br	ranches to ensure their operations are consistent with the organization's exempt purposes?		10b	Х				
11a Has th	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?							
<b>b</b> Descri	<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.							
12a Did the	2a Did the organization have a written conflict of interest policy? If "No," go to line 13							
<b>b</b> Were o	fficers, directors, or trustees, and key employees required to disclose annually interests that could give rise	to conflicts?	12b	X				
<b>c</b> Did the	e organization regularly and consistently monitor and enforce compliance with the policy? If "Y	'es," describe						
in Sch	edule O how this was done		12c	X				
<b>13</b> Did the	e organization have a written whistleblower policy?		13	Х	Ļ			
<b>14</b> Did the	e organization have a written document retention and destruction policy?		14	X				
<b>15</b> Did the	e process for determining compensation of the following persons include a review and approva	I by independent						
persor	ns, comparability data, and contemporaneous substantiation of the deliberation and decision?							
	ganization's CEO, Executive Director, or top management official		15a	X	<del>                                     </del>			
	officers or key employees of the organization		15b	X				
	" to line 15a or 15b, describe the process in Schedule O (see instructions).							
	e organization invest in, contribute assets to, or participate in a joint venture or similar arranger	nent with a						
	e entity during the year?		16a		X			
	s," did the organization follow a written policy or procedure requiring the organization to evaluate							
•	t venture arrangements under applicable federal tax law, and take steps to safeguard the organ							
	ot status with respect to such arrangements?		16b					
	C. Disclosure	7 CO CE DO EL						
	e states with which a copy of this Form 990 is required to be filed <b>AL, AK, AZ, AR, C</b>							
	on 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an	na 990-1 (Section 501(c)(3)	s only)	availa	ble			
	blic inspection. Indicate how you made these available. Check all that apply.							
	Own website Another's website X Upon request X Other (explain							
	ina an tianadula () whathay land it as hawl the arganization made its governing decuments, as	and the second second	r tinano	cial				
19 Descri	ibe on Schedule O whether (and if so, how) the organization made its governing documents, co	nflict of interest policy, and	a ili idi k	Jiai				
19 Descri	nents available to the public during the tax year.		a milan	Jiu.				
19 Descri statem 20 State to								

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A)	(B)	Jiga	IIIZA	((		ірсі	Jan	(D)	(E)	(F)
Name and title	Average	Position (do not check more than one						Reportable	Reportable	Estimated
	hours per week		box, unless person is both an officer and a director/trustee)					compensation from	compensation from related	amount of other
	(list any	ctor						the	organizations	compensation
	hours for	or dire	a.			ted		organization	(W-2/1099-MISC)	from the
	related	istee c	truste		93	pensa		(W-2/1099-MISC)		organization
	organizations below	ual tr.	ional		ploye	t com				and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) PETER R. DOLAN, MBA	5.00									
BOARD CHAIR (FROM APRIL 2020)		Х		Х				0.	0.	0.
(2) JAMES R. GARVIN III, MD. , PH.D	5.00									
BOARD CHAIR (THRU APRIL 2020)		Х		Х				0.	0.	0.
(3) GORDON REID	2.00									
VICE BOARD CHAIR (FROM APRIL 2020)		Х		Х				0.	0.	0.
(4) TRACEY GRIFFIN, MBA	2.00									
TREASURER		Х		Х				0.	0.	0.
(5) MATHEW ANTHONY	2.00								_	
BOARD MEMBER		Х						0.	0.	0.
(6) DAVID BLAIR	2.00									
BOARD MEMBER		Х						0.	0.	0.
(7) WILLIAM H. DIETZ, MD, PH.D	2.00									
BOARD MEMBER		Х						0.	0.	0.
(8) IMANI GREEN	2.00									•
BOARD MEMBER		Х						0.	0.	0.
(9) DANIEL HOUSTON	2.00									•
BOARD MEMBER	0.00	Х						0.	0.	0.
(10) RICHARD (RIC) JURGENS	2.00								_	•
BOARD MEMBER (THRU APRIL 2020)	0.00	Х						0.	0.	0.
(11) JOHN KIELY	2.00	.,							0	0
BOARD MEMBER	2 00	Х						0.	0.	0.
(12) STEVE LACY	2.00	7,7							0	0
BOARD MEMBER	2 00	Х						0.	0.	0.
(13) JASON LANGHEIER, MD, MPH BOARD MEMBER	2.00	Х						0.	0.	0
(14) VIVIAN LOPEZ	2.00	Λ						0.	0.	0.
BOARD MEMBER	2.00	х						0.	0.	0.
(15) LESLIE SARASIN	2.00	Λ						0.	0.	<u> </u>
BOARD MEMBER	2.00	Х						0.	0.	0.
(16) SUSAN SHER, JD	2.00	Λ						0.	0.	<u> </u>
BOARD MEMBER	2.00	Х						0.	0.	0.
(17) OLAJIDE WILLIAMS,MD, MS	2.00	22						0.		
BOARD MEMBER	2.00	Х						0.	0.	0.
	l	77						1 0.	ı	<u> </u>

Part VII	Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hig	ghes	st C	ompensated Employee	s (continued)				
	(A)	(B)	(C)					(D)	(E)			(F)		
	Name and title	Average	Position (do not check more than one					Reportable	Reportable	د	Es	timate	ed	
		hours per	box	box, unless person is both an officer and a director/trustee)		h an	compensation	compensation		an	nount	of		
		week		cer ar	id a di	irecto	or/trus	tee)	from	from related	d		other	
		(list any	director						the	organizatior		com	pensa	tion
		hours for	or dir	au			ted		organization	(W-2/1099-MI	SC)		om the	
		related	stee	truste			bens		(W-2/1099-MISC)				anizati	
		organizations below	ıal trı	onal		ploye	e co						d relate	
		line)	Individual trustee or	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				orga	anizatio	ons
(18) NANC	Y ROMAN	40.00	=	=	0	ž	王壶	-						
CEO			1		х				344,266.		0.	4	0,5	59.
(19) CHID	IMMA IBEZIM	40.00							0 = 2 / = 0 0 1				- ,	
VP, FINAN	CE		1		х				126,159.		0.	2	8,84	49.
	Y MOLANDER	40.00							,					
CHIEF OPE	RATING OFFICER					Х			177,516.		0.	2	6,82	22.
(21) JAME	S FAISON	40.00												
VP, BUSIN	ESS DEVELOPMENT						X		147,358.		0.		5,54	43.
(22) ANDR	EA MUSCADIN	40.00												
VP, PARTN	ERSHIPS						Х		127,805.		0.	2	3,5!	50 <b>.</b>
(23) PAUL	A REICHEL	40.00												
CHIEF OF	STAFF						X		105,843.		0.	1	0,54	<u> 18.</u>
			1											
							_							
							$\vdash$							
			1											
1b Subto	otal	•				•		▶	1,028,947.		0.	13	5,8'	71.
	from continuation sheets to Part VI							<b>•</b>	0.		0.			0.
	(add lines 1b and 1c)							<b>•</b>	1,028,947.		0.	13	5,8'	71.
	number of individuals (including but n							o re	eceived more than \$100,	000 of reportable	 е			
comp	ensation from the organization													6
													Yes	No
3 Did th	ne organization list any <b>former</b> officer,	director, trust	ee, k	кеу е	empl	oye	e, or	hig	hest compensated emp	loyee on				
line 1	a? If "Yes," complete Schedule J for s	uch individual										3		X
	ny individual listed on line 1a, is the su								•	•				
and re	elated organizations greater than \$150	0,000? If "Yes,	" co	mple	ete S	Sche	edule	e J f	for such individual			4	X	
	ny person listed on line 1a receive or a	•				•			· ·					
	red to the organization? If "Yes." com	<u>plete Schedule</u>	e J fo	or su	ıch r	oers	on					5		X
	Independent Contractors													
	plete this table for your five highest co										pensat	tion fro	om	
tne or	ganization. Report compensation for	u ie caiendar ye	ar e	riair	ıg w	iti1 C	וע זכ	uin		ear.		10	``	
	(A) Name and business	address							<b>(B)</b> Description of s	ervices	C	<b>(C</b> ompe	<b>ر)</b> nsatioı	า
HIRZU	LLC, 75 ARLINGTON S		SU	ΙT	E	50	0 ,	$\dashv$						

Name and business address

HIRZU LLC, 75 ARLINGTON STREET, SUITE 500,
BOSTON, MA 02116

HUDSON INSTITUTE, INC, 1201 PENNSYLVANIA
AVEM NW STE 400, WASHINGTON, DC 20004

RENT

CONSULTANT INDUSTRY EVALUTIONS

150,000.

Total number of independent contractors (including but not limited to those listed above) who received more than
 \$100,000 of compensation from the organization

		Check if Schedule O contains a response or	note to any lin	e in this Part VIII			
		Officer if Geriedate & contains a response of	note to any iin	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenuè excluded
					function revenue	business revenue	from tax under
							sections 512 - 514
nts nts	1 a	Federated campaigns 1a					
irar our	b	Membership dues 1b					
Contributions, Gifts, Grants and Other Similar Amounts	С	Fundraising events1c					
ifts ar /	d	Related organizations 1d					
i, G	е	Government grants (contributions) 1e					
Sir	f	All other contributions, gifts, grants, and					
uti			05,260.				
ri Ott	_		03/2001				
out	9			1,305,260.			
OB	n	Total. Add lines 1a-1f		1,303,200.			
		<u> </u>	Business Code	505 500	505 500		
e	2 a		900099	527,500.	527,500.		
e <u>č</u>	b		900099	475,850.	475,850.		
Se	С	COMMITMENT & EVALUATIO	900099	86,900.	86,900.		
am	d						
Program Service Revenue	е						
Pro	f	All other program service revenue					
		Total. Add lines 2a-2f		1,090,250.			
	3	Investment income (including dividends, interest		2,030,2300			
	3			61,903.			61,903.
	_	other similar amounts)		01,903.			01,903.
	4	Income from investment of tax-exempt bond pro-	-				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c					
	d	Net rental income or (loss)					
		Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a					
	h	Less: cost or other basis					
ø.	D						
nű		and sales expenses					
)ve		Gain or (loss) <b>7c</b>					
her Revenue		Net gain or (loss)	<b></b>				
her	8 a	Gross income from fundraising events (not					
ŏ		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 188a					
	b	Less: direct expenses 8b					
		Net income or (loss) from fundraising events					
		Gross income from gaming activities. See					
	- u	Part IV, line 19					
	j.						
		Net income or (loss) from gaming activities	·····				
	10 a	Gross sales of inventory, less returns					
		and allowances 10a					
	b	Less: cost of goods sold 10b					
	С	Net income or (loss) from sales of inventory					
"		E	Business Code				
ous,	11 a	MISCELLANEOUS INCOME	900099	24,715.			24,715.
ne	b						
ella	c						
Miscellaneous Revenue	4	All other revenue					
Σ	_	Total. Add lines 11a-11d	_	24,715.			
	12	Total revenue See instructions			1.090.250.	0.	86.618.

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX ... (B)

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				·
	and domestic governments. See Part IV, line 21	175,370.	175,370.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	761,582.	438,603.	239,821.	83,158.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	1 204 206	EE1 01E	410 550	1.40400
7	Other salaries and wages	1,304,396.	751,215.	410,752.	142,429.
8	Pension plan accruals and contributions (include	E0 E0E	20 000	15 004	E E1E
_	section 401(k) and 403(b) employer contributions)	50,505. 86,371.	29,086. 49,742.	15,904. 27,198.	5,515. 9,431.
9	Other employee benefits	129,004.	74,295.	40,623.	14,086.
10	Payroll taxes	129,004.	74,293.	40,023.	14,000.
11	Fees for services (nonemployees):				
a b	Management	13,295.	1,067.	5,692.	6,536.
	Legal Accounting	24,885.	1,997.	10,654.	12,234.
d	Lobbying	21,0031	2/33/4	10,031	12/2311
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
	Other. (If line 11g amount exceeds 10% of line 25,				
J	column (A) amount, list line 11g expenses on Sch 0.)	39,682.	3,185.	16,989.	19,508.
12	Advertising and promotion				
13	Office expenses	8,132.	4,800.	2,450.	882.
14	Information technology	63,068.	37,815.	18,739.	6,514.
15	Royalties				
16	Occupancy	277,673.	159,891.	87,400.	30,382.
17	Travel	66,073.	42,114.	18,891.	5,068.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.4.005	02.020	104	E21
19	Conferences, conventions, and meetings	94,087.	93,232.	124.	731.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance Other expenses. Itemize expenses not covered				
24	above (List miscellaneous expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	ADMINISTRATIVE EXPENSES	126,364.	69,431.	42,148.	14,785.
b	INDUSTRY-PAID EVALUATIO	125,889.	125,889.	•	<u>,                                      </u>
c	COMMUNICATIONS	87,875.	81,257.	6,618.	_
d	OTHER PERSONNEL RELATED	45,180.	15,190.	27,179.	2,811.
е	All other expenses	2,000.	2,000.		
25	Total functional expenses. Add lines 1 through 24e	3,481,431.	2,156,179.	971,182.	354,070.
26	<b>Joint costs.</b> Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2010)

# Form 990 (2019) Part X Balance Sheet

Pai	τx	Balance Sneet					
		Check if Schedule O contains a response or no	ote to any	line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			2,565,316.	1	2,717,295.
	2	Savings and temporary cash investments			3,526,026.	2	2,509,598.
	3	Pledges and grants receivable, net			989,629.	3	1,083,572.
	4	Accounts receivable, net			77,984.	4	11,604.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	stantial co	ontributor, or 35%			
		controlled entity or family member of any of the	ese perso	ns		5	
	6	Loans and other receivables from other disqua	alified pers	sons (as defined			
		under section 4958(f)(1)), and persons describe		6			
<u>s</u>	7	Notes and loans receivable, net			7		
Assets	8	Inventories for sale or use			8		
ğ	9	B			115,945.	9	64,678.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	. 10a	649,979.			
	b	Less: accumulated depreciation	514,987.	164,715.	10c	134,992.	
	11	Investments - publicly traded securities		11			
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line			13		
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must eq	3)	7,439,615.	16	6,521,739.	
	17	Accounts payable and accrued expenses		487,918.	17	229,905.	
	18	Grants payable		18			
	19	Deferred revenue			51,199.	19	6,809.
	20	Tax-exempt bond liabilities		1		20	
	21	Escrow or custodial account liability. Complete				21	
es	22	Loans and other payables to any current or for					
Liabilities		trustee, key employee, creator or founder, sub					
jab		controlled entity or family member of any of the				22	
_	23	Secured mortgages and notes payable to unre				23	401 000
	24	Unsecured notes and loans payable to unrelate				24	401,800.
	25	Other liabilities (including federal income tax, p					
		parties, and other liabilities not included on line	es 1 <i>1-</i> 24).	Complete Part X	27 212		16 007
		of Schedule D			37,212.	25	16,997.
	26			▶ ▼	576,329.	26	655,511.
ý		Organizations that follow FASB ASC 958, ch	ieck nere				
uce	07	and complete lines 27, 28, 32, and 33.			5,631,071.	07	4,830,523.
ala	27			·····	1,232,215.	27 28	1,035,705.
B	28	Net assets with donor restrictions			1,232,213.	20	1,033,703
Ë		Organizations that do not follow FASB ASC	956, CHE	ck nere			
P	20	and complete lines 29 through 33.	_			20	
ats	29	Capital stock or trust principal, or current fund				29	
\sse	30	Paid-in or capital surplus, or land, building, or e				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated i			6,863,286.	31	5,866,228.
ž	32	Total liabilities and not assets/fund balances			7,439,615.	32 33	6,521,739.
	33	Total liabilities and net assets/fund balances			1,±39,013•	১১	0,341,133.

Form **990** (2019)

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2019)

За

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

**Employer identification number** Name of the organization PARTNERSHIP FOR A HEALTHIER AMERICA 27-1712188 INC Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other vour governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Total

# Schedule A (Form 990 or 990-EZ) 2019 PARTNERSHIP FOR A HEALTHIER AMERICA, INC 27-1712188 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	<b>(b)</b> 2016	<b>(c)</b> 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	13775552.	6229621.	2112434.	2019746.	1305260.	<u>25442613.</u>
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	13775552.	6229621.	2112434.	2019746.	1305260.	25442613.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						13744327.
	Public support. Subtract line 5 from line 4.						11698286.
Sec	ction B. Total Support				T	<b>.</b>	
Cale	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4	13775552.	6229621.	2112434.	2019746.	1305260.	25442613.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	21,223.	32,318.	68,914.	80,332.	61,903.	264,690.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	4,858.	38,965.	99,875.	43,742.		212,155.
11							25919458.
12	Gross receipts from related activities,	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				<u>,949,076.</u>
13	First five years. If the Form 990 is for						
Sac	organization, check this box and stop ction C. Computation of Publi	o here Der	centage				<b>P</b>
	Public support percentage for 2019 (I			olumn (f\)		14	45.13 %
14 15	Public support percentage from 2018					15	45.13 % 50.05 %
	33 1/3% support test - 2019. If the						
100	stop here. The organization qualifies						
h	33 1/3% support test - 2018. If the						
~	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac	-					
	meets the "facts-and-circumstances"				•	-	
h	10% -facts-and-circumstances test						
~	more, and if the organization meets the	ū				•	
	organization meets the "facts-and-circ		•		•		<b>▶</b> □
18	Private foundation. If the organization			•			······································

## Schedule A (Form 990 or 990-EZ) 2019 PARTNERSHIP FOR A HEALTHIER AMERICA, INC 27-1712188 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not	ļ					
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the	ļ					
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-	ļ					
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to	ļ					
	or expended on its behalf	ļ					
5	The value of services or facilities						
	furnished by a governmental unit to	ļ					
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business	ļ					
	activities not included in line 10b, whether or not the business is	ļ					
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiza	ation,
_	check this box and stop here						<b>&gt;</b>
	ction C. Computation of Publi					1 1	
	Public support percentage for 2019 (I			column (f))		15	%
	Public support percentage from 2018					16	<u>%</u>
	ction D. Computation of Inves					<del> </del>	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from					18	%
19a	a 33 1/3% support tests - 2019. If the						7 is not
	more than 33 1/3%, check this box ar						▶□
k	o 33 1/3% support tests - 2018. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a	box on line 14, 19a	a, or 19b, check th	nis box and see ins	tructions	

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- **c** Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
3a		
01		
3b		
3c		
30		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
<u></u>		
9b		
9c		
90		
10a		
10b		
990 or 99	90-EZ)	2019

Sche	edule A (Form 990 or 990 EZ) 2019 PARTNERSHIP FOR A HEALTHIER AMERICA, INC 27-17	1210	O Pa	age <b>5</b>
Pa	rt IV   Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion b. Type I supporting organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		162	NO
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
_	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
•	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3		
Sec	supported organizations played in this regard. stion E. Type III Functionally Integrated Supporting Organizations			l
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions	<u> </u>		
· a	The organization satisfied the Activities Test. Complete line 2 below.	,-		
b	The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below</i> .			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	tructions	)	
2	Activities Test. Answer (a) and (b) below.	401.07.0,	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а				
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "You " describe in Part VI the role played by the organization in this regard	3h	1	ı

Schedule A (Form 990 or 990-EZ) 2019 PARTNERSHIP FOR A HEALTHIER AMERICA, INC 27-1712188 Page 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) 1 Net short-term capital gain 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3. 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or 6 maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b **c** Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 see instructions). 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 6 Multiply line 5 by .035. 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount **Current Year** 1 Adjusted net income for prior year (from Section A, line 8, Column A) 1 Enter 85% of line 1. 2 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 Enter greater of line 2 or line 3. 4 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). 6

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2019

instructions).

	dule A (Form 990 or 990-EZ) 2019 PARTNERSHIP FO			7-1712188 Page 7
Par	t V Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations (continued)	
Secti	on D - Distributions		,	Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	3		
	Amounts paid to acquire exempt-use assets	., .		
	Qualified set-aside amounts (prior IRS approval required)			
	Other distributions (describe in <b>Part VI</b> ). See instructions.			
	<b>Total annual distributions.</b> Add lines 1 through 6.			
	Distributions to attentive supported organizations to which the	ne organization is responsive		
	(provide details in <b>Part VI</b> ). See instructions.	io organization to respondive		
9	Distributable amount for 2019 from Section C, line 6			
	Line 8 amount divided by line 9 amount			
	Elife o arribant arriada by into o arribant	(i)	(ii)	(iii)
Secti	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2019	Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
	From 2016			
d	From 2017			
е	From 2018			
	Total of lines 3a through e			
q	Applied to underdistributions of prior years			
	Applied to 2019 distributable amount			
	Carryover from 2014 not applied (see instructions)			
i	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
	Applied to 2019 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
•	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
'				
8	and 4c.			
	Breakdown of line 7:			
	Excess from 2015			
υ	Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2019

c Excess from 2017d Excess from 2018e Excess from 2019

Schedule A	(Form 990 or 990-EZ) 2019 PARTNERSHIP FOR A HEALTHIER AMERICA, INC 27-1712188 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors** 

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

Employer identification number

PARTNERSHIP FOR A HEALTHIER AMERICA, INC 27-1712188

Organization type (check one):

Filers of: Section:						
Form 990 or 990-EZ	$\boxed{X}$ 501(c)( $^3$ ) (enter number) organization					
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
	n is covered by the <b>General Rule</b> or a <b>Special Rule.</b> c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General Rule						
_	ion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or ny one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special Rules						
sections 509(a)( <sup>1</sup> any one contribu	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization Employer identification number

## PARTNERSHIP FOR A HEALTHIER AMERICA, INC

27-1712188

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	### Total contributions	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.)

Name of organization

Employer identification number

## PARTNERSHIP FOR A HEALTHIER AMERICA, INC

27-1712188

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	000 000 FZ 000 PE\(0040\)

Name of organization

Employer identification number

PARTNI	ERSHIP FOR A HEALTHIER A	MERICA, INC			27-1712188
Part III	Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, or	ons to organizations described through (e) and the following licharitable, etc., contributions of \$1,0	ne entry. For or	ganizations	at total more than \$1,000 for the year
(a) No.	Use duplicate copies of Part III if additional	space is needed.			
`from Part I	(b) Purpose of gift	(c) Use of gift		(d) Desci	ription of how gift is held
_		(e) Transfer	of gift		
_	Transferee's name, address, ar	nd ZIP + 4	Re	elationship of tran	nsferor to transferee
(a) No.	(b) Purpose of gift	(c) Use of gift		(d) Desc	ription of how gift is held
Part I					
-		(e) Transfer	of gift		
-	Transferee's name, address, ar	nd ZIP + 4	Re	elationship of tran	nsferor to transferee
(a) No.					
from Part I	(b) Purpose of gift	(c) Use of gift		(d) Desci	ription of how gift is held
-		(e) Transfer	of gift		
-	Transferee's name, address, ar	nd ZIP + 4	Re	elationship of tran	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Desci	ription of how gift is held
-		(e) Transfer	of gift		
-	Transferee's name, address, ar	nd ZIP + 4	Re	elationship of tran	nsferor to transferee

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

PARTNERSHIP FOR A HEALTHIER AMERICA, INC

**Employer identification number** 27-1712188

Pai	t I Organizations Maintaining Donor Advised	d Funds or Othe	r Similar Funds	or Accour	nts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.			
		(a) Donor ad	vised funds	<b>(b)</b> Fur	nds and other accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v	writing that the assets	s held in donor advis	sed funds	
	are the organization's property, subject to the organization's				Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that	grant funds can be	used only	
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or fo	r any other purpose	conferring	
D :	impermissible private benefit?				
Pai	TII Conservation Easements. Complete if the org	ganization answered	'Yes" on Form 990,	Part IV, line 7	
1	Purpose(s) of conservation easements held by the organization		ly).		
	Preservation of land for public use (for example, recreated	tion or education)		-	important land area
	Protection of natural habitat		Preservation o	f a certified hi	storic structure
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation con	tribution in the form	of a conserva	tion easement on the last
	day of the tax year.				Held at the End of the Tax Year
а	Total number of conservation easements			2a	
b					
С	Number of conservation easements on a certified historic stru	ucture included in (a)		2c	
d	Number of conservation easements included in (c) acquired a			ure	
	listed in the National Register			2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished,	or terminated by the	e organization	during the tax
	year ▶				
4	Number of states where property subject to conservation eas				
5	Does the organization have a written policy regarding the per		ection, handling of		
	violations, and enforcement of the conservation easements it				Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations	, and enforcing con	servation ease	ements during the year
	<b></b>				
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and	l enforcing conserva	ition easemen	ts during the year
	<b>&gt;</b> \$				
8	Does each conservation easement reported on line 2(d) above				
	and section 170(h)(4)(B)(ii)?				Yes No
9	In Part XIII, describe how the organization reports conservation				
	balance sheet, and include, if applicable, the text of the footn	note to the organization	on's financial statem	ents that desc	cribes the
Dai	organization's accounting for conservation easements.  † III Organizations Maintaining Collections of	Art Historical 1	reactires or O	thar Simila	ιτ Δεερίε
ı aı	Complete if the organization answered "Yes" on Form	-	reasures, or o	uici Oiiiiid	ii Addeta.
10	If the organization elected, as permitted under FASB ASC 95		rovonuo etetement e	and halanaa a	hoot works
ıa	of art, historical treasures, or other similar assets held for pub	•			
	,	,	,		public
	service, provide in Part XIII the text of the footnote to its finan				turoulco of
D	If the organization elected, as permitted under FASB ASC 95	· ·			
	art, historical treasures, or other similar assets held for public	exhibition, education	i, or research in furt	nerance of pu	blic service,
	provide the following amounts relating to these items:			_	Φ.
	(i) Revenue included on Form 990, Part VIII, line 1				\$
•		acurac ar ather simil			\$
2	If the organization received or held works of art, historical treat			ıı gairi, provide	<del>5</del>
_	the following amounts required to be reported under FASB A	-			¢
a	Revenue included on Form 990, Part VIII, line 1				\$
IJ	Assets included in Form 990, Part X				Ψ

	t III Organizations Maintaining C	ollections of Ar							12100		<u>;                                    </u>
3	Using the organization's acquisition, accession								(COTTUTE	ica)	_
	collection items (check all that apply):	o.,, aa oo	o, ooo	u, cc			9				
а	Public exhibition	d		l nan or evo	change progr	am					
b	Scholarly research	e			mange progr						
		-	· L ·	Oti 161							
C 4	Preservation for future generations	alloctions and avalois	a bout th	av frutbarth		an'a ayan	ant n	aa in Dart	VIII		
4	Provide a description of the organization's co							se in Pari	AIII.		
5	During the year, did the organization solicit o								Yes		ما
Par	to be sold to raise funds rather than to be ma									<u> </u>	lo
ı uı	reported an amount on Form 990, Pal		ete ii trie	organizatio	n answered	res on	FOIIII 990	, Part IV, I	irie 9, or		
1a	Is the organization an agent, trustee, custodi	an or other intermed	iarv for c	contribution	s or other as	sets not i	ncluded				_
	on Form 990, Part X?		•						Yes		No
b	If "Yes," explain the arrangement in Part XIII										
-		aa cop.o.c a							Amount		_
С	Beginning balance						1c		7		_
	Additions during the year										_
	Distributions during the year										—
f	Ending balance										—
	Did the organization include an amount on Fe								Yes		
	-						•		_	<b>"</b>	10
Par	If "Yes," explain the arrangement in Part XIII. <b>t V</b> Endowment Funds. Complete i										
ı uı	Endownient Fands: Complete							.aaua baali	(-) Farm		
	De sincipa de la contrata del contrata de la contrata del contrata de la contrata del contrata de la contrata de la contrata de la contrata del contrata de la contrata del contrata de la contrata del contrata de la contrata del contra	(a) Current year	( <b>a</b> ) P	rior year	(c) Two yea	IS DACK	(d) Three y	ears back	(e) Four y	rears bac	<u>:K</u>
	Beginning of year balance										—
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curr	ent year end balance	e (line 1g	ı, column (a	)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
С	Term endowment	%									
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
За	Are there endowment funds not in the posse	ssion of the organiza	tion that	t are held a	nd administe	red for th	e organiza	ation			
	by:								· ·	es N	lo
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on So	chedule R?					3b		_
4	Describe in Part XIII the intended uses of the										_
	t VI Land, Buildings, and Equipm										
	Complete if the organization answered	d "Yes" on Form 990	). Part IV	. line 11a. S	See Form 990	). Part X.	line 10.				
	Description of property	(a) Cost or o			t or other		ccumulate	,d	(d) Book	value	_
	bescription of property	basis (investr		. ,	(other)		preciation	,u	(u) DOOK	value	
	Land	<u> </u>	,		. ,						_
	Buildings										_
	Leasehold improvements			4	1,133.		21,70	9.	19	,424	
	Equipment			12	6,157.	,	119,10			,053	
	Other				2,689.		374,1			,515	
	. Add lines 1a through 1e. (Column (d) must e		Y colum				- · - , <del>-</del> ·	<u></u>		,992	
		audi i Oiiii 330. i all.	A. COIUII	ו אווויים וים	VV./					,	

Schedule D (Form 990) 2019 PARTNERSHIP Part VII Investments - Other Securities.	FOR A HEALTH	IER AMERICA, INC	27-1712188 Page <b>3</b>
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost of	or end-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"  (a) Description of investment	on Form 990, Part IV, line (b) Book value	11c. See Form 990, Part X, line 13.  (c) Method of valuation: Cost of	or and of year market value
	(b) DOOK VAIUE	(c) Method of Valuation. Cost C	or Grid-Or-year market value
<u>(1)</u>			
(2)			
(3)			
( <del>0</del> ) ( <del>7</del> )			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)  Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line  Part X Other Liabilities.	•		. ▶
Complete if the organization answered "Yes"  (a) Description of liability	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, lir	ne 25. (b) Book value
			(b) Dook value
(1) Federal income taxes	PNMT17PC		16 007
(2) DEFERRED RENT & LEASE INC	FILITAES		16,997.
(3)			
(5)			
(8)			
(9)	25.)		16,997.
Total. (Column (b) must equal Form 990, Part X, col. (B) line	, , , , , , , , , , , , , , , , , , ,		•
2. Liability for uncertain tax positions. In Part XIII, provide			
organization's liability for uncertain tax positions under	FASB ASC 740. Check he	ere ii ine text of the foothote has bee	Schedule D (Form 990) 2019

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047
2019

Open to Public Inspection

Name of the organization	Employer identification number								
PARTNERSH Part I General Information on Grants a		HEALTHIER A	MERICA, IN	IC .			27-1712188		
1 Does the organization maintain records		e amount of the grants	or assistance the	grantees' eligibility	for the grants or assi	stance and the selecti	on		
criteria used to award the grants or assis							X Yes No		
2 Describe in Part IV the organization's pro									
Part II Grants and Other Assistance to					anization answered "\	es" on Form 990. Parl	IV. line 21, for any		
recipient that received more than	•					,	,		
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance		
							DELL SUBGRANT TO SUPPORT		
ARKANSAS FOODBANK							CAPCITY BUILDING		
4301 W. 65TH STREET							ACTIVITIES RELATED TO PHA		
LITTLE ROCK, AR 72209	71-0596734	501(C)(3)	10,000.	0.			COMMITMENT		
							DELL SUBGRANT TO SUPPORT		
CATHOLIC CHARITIES FOOD BANK OF	CAPCITY BUILDING								
THE SOUTHERN TIER - 388 UPPER	4 - 388 UPPER ACTIVITIES RELATED					ACTIVITIES RELATED TO PHA			
OAKWOOD AVENUE - ELMIRA, NY 14903	20-8808059	501(C)(3)	5,000.	0.			COMMITMENT		
							DELL SUBGRANT TO SUPPORT		
FOODSHARE, INC.							CAPCITY BUILDING		
450 WOODLAND AVENUE							ACTIVITIES RELATED TO PHA		
BLOOMFIELD, CT 06002	22-2474771	501(C)(3)	10,000.	0.			COMMITMENT		
							DELL SUBGRANT TO SUPPORT		
FOODLINK, INC.							CAPCITY BUILDING		
1999 MT. READ BLVD.							ACTIVITIES RELATED TO PHA		
ROCHESTER, NY 14615	22-2428304	501(C)(3)	10,000.	0.			COMMITMENT		
							DELL SUBGRANT TO DEVELOP		
UNIVERSITY OF CONNECTICUT							AND SUPPORT WELLSCAN, A		
438 WHITNEY ROAD EXTN							SUITE OF SOFTWARE THAT		
STORRS, CT 06269	06-0772160		40,500.	0.			ENABLES NUTRITION RANKING		
							SUBGRANT TO SOURCE,		
FRESHPOINT OF DENVER							ASSEMBLE AND DELIVER		
5151 N BANNCOCK STREET							FRESH FOOD BOXES TO		
DENVER, CO 80216	84-1447001		99,870.	0.			APPROVED FOODBANKS AND		
2 Enter total number of section 501(c)(3) a	nd government o	ganizations listed in the	e line 1 table				<b>&gt;</b> 4.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2019)

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information req	L uired in Part I, lin	e 2; Part III, column	(b); and any other ac	l Iditional information.	
PART I, LINE 2:					
THE ORGANIZATION EXPENDED A TOTAL :	SUM OF \$1	75,370 TO	SOME FOOD	BANKS IN THE	
COUNTRY. THE SELECTION PROCESS WAS	BASED ON	THE FOOD	BANKS THAT	HAD THE	
GREATEST NEED FOR ASSISTANCE. THE	RE WERE S	TIPULATION	IS FROM PHA	TO THE FOOD	
BANKS ON HOW THE FUNDS WERE TO BE :					
	<del></del>				
PART II, LINE 1, COLUMN (H):					
NAME OF ORGANIZATION OR GOVERNMENT	• FRESHPO	TNT OF DEN	WEB		
(H) PURPOSE OF GRANT OR ASSISTANCE			, , <u></u>		

Schedule I (Fo	rm 990)	ntal Info	PARTN	ERSHIE	FOR A	HEALTHIER	AME:	RICA,	INC	27-171	2188	Page 2
				<b></b>	DD OLIED		3370	D 3 3 3 7 7 7				
DELIVER	FRESH	FOOD	BOXES	TO AP	PROVED	FOODBANKS	AND	PANTI	RIES	IN DENV	ER	

#### **SCHEDULE J** (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

**Open to Public** Inspection ► Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service Name of the organization

> PARTNERSHIP FOR A HEALTHIER AMERICA INC

Employer identification number 27-1712188

OMB No. 1545-0047

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С		4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		_X_
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)	
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	berients	(B)(i)-(D)	reported as deferred on prior Form 990	
(1) NANCY ROMAN (i)	343,750.	0.	516.	14,059.	29,181.	387,506.	0.	
CEO (ii)	0.	0.	0.	0.	0.	0.	0.	
(2) CHIDIMMA IBEZIM (i)	125,979.	0.	180.	5,530.	30,443.	162,132.	0.	
VP, FINANCE (ii)	0.	0.	0.	0.	0.	0.	0.	
(3) STACY MOLANDER (i)	177,336.	0.	180.	7,473.	26,955.	211,944.	0.	
CHIEF OPERATING OFFICER (ii)	0.	0.	0.	0.	0.	0.	0.	
(4) JAMES FAISON (i)	147,250.	0.	108.	5,543.	2,623.	155,524.	0.	
VP, BUSINESS DEVELOPMENT (ii)	0.	0.	0.	0.	0.	0.	0.	
(5) ANDREA MUSCADIN (i)	127,697.	0.	108.	5,324.	21,168.	154,297.	0.	
VP, PARTNERSHIPS (ii)	0.	0.	0.	0.	0.	0.	0.	
(i)							_	
(ii)							_	
(i)							_	
(ii)							_	
(i)							_	
(ii)							_	
(i)							_	
(ii)							_	
(i)							_	
(ii)								
(i)								
(ii)								
(i)								
(ii)								
(i)								
(ii)								
(i)								
(ii)								
(i)								
(ii)								
(i)								
(ii)								

#### SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

**Open to Public** 

OMB No. 1545-0047

Inspection

Name of the organization

PARTNERSHIP FOR A HEALTHIER AMERICA, INC **Employer identification number** 27-1712188

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: LEVERAGE THE POWER OF THE PRIVATE SECTOR TO TRANSFORM THE FOOD LANDSCAPE IN PURSUIT OF HEALTH EQUITY. FORM 990, PART I, LINE 19 THE FORM 990 DOES NOT DISTINGUISH BETWEEN UNRESTRICTED AND TEMPORARILY RESTRICTED REVENUE. ACCORDINGLY, DUE TO MULTI-YEAR GRANTS AND OTHER SUPPORT LINE 19, "REVENUE LESS EXPENSES" REFLECTS FUNDING RECEIVED FOR FUTURE YEARS FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: PROFILE OF FOODS AND BEVERAGES WHEREVER CONSUMERS ARE - RESULTING IN A GREATER VOLUME OF HEALTHIER OPTIONS FOR ALL. PHA ALSO COLLABORATES WITH OTHER NON-PROFIT ORGANIZATIONS, INCLUDING FOOD BANKS, WHO UNDERSTAND THE IMPORTANCE OF, NOT JUST PROVIDING ANY FOOD TO COMMUNITIES IN NEED, BUT PROVIDING THE RIGHT FOOD TO CHILDREN AND FAMILIES WHO SUFFER THE MOST FROM HEALTH DISPARITIES CAUSED BY LACK OF ACCESS TO HEALTHIER FOOD OPTIONS. FORM 990, PART III, LINE 3, CHANGES IN PROGRAM SERVICES: IN 2019, PHA DISCONTINUED ONE OF THE ORGANIZATION'S SIGNATURE EVENT,

THOUGH GALA WAS A SIGNIFICANT PHA PROGRAM, ITS

PHA'S EXEMPT STATUS.

DISCONTINUATION DOES NOT IMPACT

THE GALA.

Name of the organization
PARTNERSHIP FOR A HEALTHIER AMERICA, INC

Employer identification number 27-1712188

PHA'S BYLAWS WAS AMENDED AT THE JANUARY 2020 BOARD MEETING TO ALLOW FOR

THE ELECTION OF NEW BOARD MEMBERS AT ANY BOARD MEETING, NOT JUST THE ANNUAL

MEETING.

FORM 990, PART VI, SECTION B, LINE 11B:

AFTER THE AUDITED FINANCIAL STATEMENTS ARE APPROVED BY THE FINANCE AND

AUDIT COMMITTEE OF THE PHA BOARD OF DIRECTORS, THE FORM 990 IS FIRST

PREPARED AND REVIEWED BY EXTERNAL ACCOUNTANTS, THEN REVIEWED INTERNALLY BY

PHA STAFF, THEN BY THE FINANCE AND AUDIT COMMITTEE OF THE BOARD AND FINALLY

IS SHARED WITH THE FULL BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 12C:

PHA REQUIRES ALL DIRECTORS, OFFICERS, MEMBERS OF THE BOARD OF DIRECTORS AND KEY EMPLOYEES TO SIGN A STATEMENT ANNUALLY, WHICH INDICATES THEIR

UNDERSTANDING AND ACCEPTANCE OF THE CONFLICT OF INTEREST POLICY. PHA

ENFORCES COMPLIANCE ON A SITUATIONAL BASIS. IT DOES NOT INCLUDE INDIVIDUALS WITH POTENTIAL CONFLICTS IN CERTAIN CONVERSATIONS OR MEETINGS WHERE A

CONFLICT MAY EXIST. PERIODIC REVIEWS ARE CONDUCTED TO ENSURE PHA DOES NOT ENGAGE IN ACTIVITIES THAT MAY JEOPARDIZE ITS TAX-EXEMPT STATUS. IF THERE IS

CAUSE TO BELIEVE THAT AN INDIVIDUAL HAS ACTED IN VIOLATION OF THE CONFLICT OF INTEREST POLICY, THE BOARD OR COMMITTEE SHALL INFORM THE INDIVIDUAL AND OFFER THE OPPORTUNITY TO EXPLAIN THE VIOLATION. IF THE INDIVIDUAL FAILS TO EXPLAIN THE CONFLICT OF INTEREST VIOLATION ADEQUATELY, PROPER DISCIPLINARY ACTION IS TAKEN.

FORM 990, PART VI, SECTION B, LINE 15:

WHEN HIRED, THE BOARD OF DIRECTORS USED AN EXECUTIVE COMPENSATION

CONSULTANT TO ASSESS COMPETITIVE MARKET PAY LEVELS FOR THE CEO AND SENIOR

PARTNERSHIP FOR A HEALTHIER AMERICA, INC	27-1712188
STAFF OF SIMILARLY SITUATED ORGANIZATIONS AND RECOMMENDED .	A SALARY RANGE.
THE COMPENSATION COMMITTEE UTILIZED THIS DATA TO DETERMINE	APPROPRIATE
COMPENSATION. THE BOARD OF DIRECTORS APPROVES THE COMPENSA	TION OF THE CEO.
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY	OF FORM 990:
AL,AK,AZ,AR,CA,CO,CT,DC,FL,GA,HI,IL,KS,KY,LA,ME,MD,MA,MI,M	N,MS,MO,NH,NJ,NM
NY, NC, ND, OH, OK, OR, PA, RI, SC, VA, WV, WI	
FORM 990, PART VI, SECTION C, LINE 18:	
THE FORM 990 IS AVAILABLE ON THE PHA WEBSITE, BUT THE FORM	1023, IS ONLY
AVAILABLE UPON REQUEST.	
FORM 990, PART VI, SECTION C, LINE 19:	
PHA 'S FORM 990 AND AUDITED FINANCIAL STATEMENTS ARE AVAI	LABLE ON THE PHA
WEBSITE. THE CONFLICT OF INTEREST POLICY IS AVAILABLE UPON	REQUEST.
FORM 990, PART XII, LINE 2C	
THE AUDIT OVERSIGHT PROCESS REMAINS UNCHANGED FROM THE PRI	OR YEAR.